

2.3

Prerogative

Owns The Sprint Backlog

**Has the authority to take ownership
of the Sprint Backlog**

2.4

Prerogative

Creates The Increment

**Has the authority to create the
Increment**

3.5

Prerogative *Quality*

**Has the authority to ensure that the
work is high quality**

3.15

Prerogative *Estimation*

**Has the authority to estimate the
work**

2.6

Prerogative Work Breakdown

**Has the authority to determine how
the work is to be done**

1.6

Responsibility

Delivering The Increment

**Does the work of delivering a
potentially releasable Increment**

1.7

Responsibility *Estimation*

Estimates the work

2.7

Responsibility

Forecast

**Forecasts the work to be done
based on past performance**

3.7

Responsibility

Product Backlog Refinement

Assists the Product Owner with refining the Product Backlog. But no more than 10% of their capacity.

3.8

Responsibility

Engineering Practices

**Improve the engineering practices
used by the Development Team**

3.10

Characteristic *Self Organising*

**Self organising and no one tells
them how to do the work**

1.11

Characteristic

Cross Functional

**Cross functional with all of the skills
needed in the team**

2.12

Characteristic

One Team

**One mutually accountable team with
no sub teams created or recognised**

1.12

Characteristic

Cross Functional

**A group of experts in their own field
that work together as a single team**

1.14

Characteristic *Size*

**Have no fewer than 3 and no more
than 9 members**

1.15

Characteristic *Developers*

**Are called "Developers" irrespective
of their area of expertise**

1.1

Prerogative

Owns The Product Backlog

**Has the authority to take ownership
of the Product Backlog**

2.1

Prerogative *Scope*

**Has the authority to define the
scope of the product**

3.1

Prerogative *Release*

**Has the authority to decide when to
release**

3.12

Prerogative
Independent Authority

**Has independent authority over the
product**

2.2

Responsibility

Optimise Value

**Optimises the value created by the
Development Team**

1.3

Responsibility

Understanding

Ensures that the Development Team understand the items in the Product Backlog

3.13

Responsibility *Ordering*

**Responsible for changing the order
of items in the Product Backlog**

2.5

Responsibility

Product Backlog Items

**Clearly expresses Product Backlog
Items**

3.16

Responsibility

Transparency

**Ensuring that the Product Backlog
is clear and visible to all**

3.18

Characteristic

Single Person

**Is a single person and not a group
or committee**

1.8

Characteristic *Vision*

**Thinks conceptually about the
product and the vision**

1.9

Characteristic *Interaction*

**Interacts with the Development
Team as often as possible to help
achieve the best value**

3.19

Characteristic

Empathy

Has a good sense of empathy for the end users and their needs

2.10

Characteristic

Strategic Thinking

Thinks strategically about the end product and what is needed to satisfy the needs

3.11

Prerogative *Scrum*

**Has the authority to ensure that the
Scrum team adheres to the Scrum
theory, practices and rules**

3.2

Prerogative *Scrum*

**Has the authority to ensure that
Scrum is understood and enacted**

1.2

Prerogative *Dysfunctions*

**Has the authority to raise issues and
dysfunctions openly**

3.3

Responsibility

Servant Leader

**Is the servant leader for the Scrum
Team**

3.14

Responsibility

Influence

Leads through influence

3.4

Responsibility

Supports PO

**Supports the Product Owner by
understanding release planning in
an empirical environment**

1.4

Responsibility

Supports Development Team

**Supports the Development Team by
removing impediments**

1.5

Responsibility

Supports Organisation

**Supports the Organisation by
leading coaching during its adoption
of Scrum**

3.6

Responsibility

External Parties

**Helps external parties interact with
the Scrum Team to maximise the
value created**

3.17

Responsibility

Understanding

**Helps the Scrum Team understand
the need for clear and precise
Product Backlog Items**

2.8

Responsibility

Facilitation

**Facilitates Scrum events as
requested or needed**

2.9

Responsibility

Coaching

**Coaches the Scrum team how to
self organise and be cross
functional**

3.9

Characteristic

Empathy

Uses empathy and compassion to help people solve their problems and satisfy their needs

1.10

Characteristic *Community*

**Helps to build a community to
improve performance**

2.11

Characteristic *Transparency*

**Transparently shows the
dysfunctions to an organization**

1.13

Characteristic *Questioning*

**Asks honest and open questions as
a technique to help others solve
their problems**