

Product Owner

Question: What are 2 reasons why the Product Owner is one person and not a group or committee?

Answer: A single Product Owner will be able to interact with the Development Team actively and provide context, whereas a group or committee of Product Owners will need consensus to make a decision. Product Owners should be empowered to make their own choices rather than have to canvas or corale a decision from a group or committee.

Product Owner

Question: Why does the Product Owner have independent authority over the product while working with the developers and stakeholders to gather their ideas and feedback?

Answer: Feedback and ideas are great, however, the Product Owner will have to determine what is the right scope to maximise the value for the Product

Development Team

Question: Why should Development Teams have no less than 3 team members?

Answer: With less than 3 Developers, teams may find it difficult to be truly cross functional and complete the Increment to the agreed Definition of Done and achieve the Sprint Goal

Development Team

Question: Why should Development Teams have no more than 9 team members?

Answer: With more than 9 Developers, teams become burdened with coordination and communication activities rather than completing the work. Large teams also become "unaccountable" for the work.

Development Team

Question: What are 2 reasons why only the Product Owner can offer work to the Development Team?

Answer: The Development Team are not distracted with surplus and non-agreed work from external parties, and can retain focus to complete the Increment to the agreed Sprint Goal

Scrum Master

Question: What are 3 reasons why the Scrum Master has no authority but leads through influence?

Answer: Leading through influence encourages Development Teams to voice their own opinions about how things should be built, encourages Product Owners to make their own decisions about the Product scope, encourages organisations to adopt Scrum in an appropriate way

Development Team

Question: What are the benefits if the Development Team is encouraged to be self organising and what does this mean for the organisation?

Answer: A self organising team has more efficient decision making ability with intrinsic knowledge about what is needed and how an Increment should be built

Development Team

Question: What is a cross functional team and what benefits do we get with autonomous and independent teams?

Answer: Cross functional teams have a collection of expert skills within the team and can work together to complete Product Backlog items to a potentially releasable state

Development Team

Question: Why should only the Development Team estimate the work?

Answer: The Development Team are the ones doing the work and so are best placed to derive appropriate estimates for what is needed to produce the Increment

Development Team

Question: What are the impacts if the Development Team are given work from other external parties not part of the Scrum Team?

Answer: Potential context switching and loss of focus in the Sprint and a violation of the Product Owner's independent authority over the Product.

Scrum Team

Question: Who tends to adapt the most, Development Teams, Product Owners or Scrum Masters?

Answer: Product Owners as they constantly curate the Product Backlog with respect to the unexpected events, complexity of the work, unknown unknowns that are experienced by the Scrum Team

Scrum Team

Question: Which roles are included in the Scrum Team?

Answer: Product Owner, Development Team and the Scrum Master

Development Team

Question: Why are the Development Team called Developers?

Answer: The term "Developer" is used in the context of a product developer or a person who helps to create the Increment. Hence a Development Team may have software developers, testers, business analysts, user experience designers, architects etc. to form a cross functional team.

Scrum Master

Question: What are 3 characteristics of Servant Leadership?

Answer: Servant leadership uses listening, empathy, awareness, healing, persuasion, stewardship, commitment and building a community to serve the needs of others

Scrum Team

Question: What are the potential dysfunctions if more than one of the 3 Scrum Roles are performed by one person?

Answer: Scrum Masters should be able to raise dysfunctions from an independent perspective that is not compromised by the need to deliver. The Development Teams should have an equal voice with the Product Owner to make their own decisions about what work is to be done and how to do the work. A Product Owner needs to think independently about the customer needs and what value is being delivered

